



IIHF

Annual Report

Season 2020/2021

1.) Actual Situation for the IIHF

This document represents the Annual Report for the season 2020/2021. For IIHF as a non-profit organization the business year is adjusted to the ice hockey season. This report therefore covers the period from 1 July 2020 until 30 June 2021. During this period, except of the U18 Women's World Championship and Women's World Championship, the IIHF has organized, the top Championships on each category only. All other tournaments including the Challenge Cup of Asia and the Continental Cup had to be canceled due to the COVID-19 pandemic situation. The Women's World Championship was canceled by the government of Nova Scotia one day before the departure of the teams to Halifax.

Based on a special permission by the Latvian Government, we could manage to organize the IIHF Annual Congress "hybrid" and it was held during the World Championship in Riga. Around 50 delegates were present physically and the absent delegates could attend the congress virtually.

The IIHF Council held four physical meetings during the season and additional 20 virtual meetings via conference calls. Due to the unpredictable development of the Covid-19 situation worldwide and the related challenges, the constant exchange between Council was essential to keep the decision process efficient.

Beside most of the Council Meetings, also the Committee Meetings were held virtually but unfortunately the main part of the committee projects and activities had to be canceled as well.

The past two seasons showed that virtual meetings are very efficient for discussions on non-complex interrelations and the IIHF will continue, independent of the development of the pandemic situation, using the possibility of having virtual meetings also in the future.

2.) Business Aspects of the IIHF

The IIHF Turnover reached *CHF 37'802'118.65* with a negative result of *CHF 9'937'174.89*. The budgeted result was a loss of *CHF 10'255'000.00*. In spite of the cancellation of most of our championships and activities due to the Covid-19 pandemic, there was only a slight difference between the actual result and the budgeted loss. This reflects the unexpected and unique situation with the re-allocation of the 2021 IIHF Ice Hockey World Championship from Belarus/Latvia as co-host to Latvia as single host and the related IIHF coverage of the main part of the organizational costs.

The current equity capital of the IIHF by the end of the business year 2020/2021 is *CHF 22'520'784.60*. With this balance of the funds and the existing contracts, the financial situation of the IIHF can, despite the extraordinary costs for the re-allocation of the World Championship, be considered as good and stable.

3.) Employee situation of the IIHF

All organizational and administrative duties were handled smoothly and efficiently by 29 staff members on average. Due to the unchanged Covid-19 situation and the requirements by the Swiss Government, the IIHF Office Staff worked partly in the home office set-up. Regular video calls within and between the various departments, as well as with all our stakeholders, were able to manage this exceptional situation. For the staff members directly involved in the tournaments played, the season was especially challenging as they not only had to stay in self-isolation for several days before the tournaments but also 2 – 3 weeks in the bubble during the tournaments.

Unfortunately, the fluctuation of staff members in the season 2020/2021 was increasing and exceeded 10%.

In 2019 the existing staff manual and the expense guidelines for the employees have been updated and they are fully implemented and accepted by all staff members. As educational program the IIHF offers the financial and organizational support of individual employees in the Areas of language courses or other additional courses to improve the level of education if needed.

4.) Risk Assessment 2020/2021

The IIHF has conducted, together with an external consultant, an entirely new risk assessment during the period from October 2019 to March 2021. As a result of this Risk Assessment a document was created which includes the analysis of regular risks as well as newly formed or adjusted risks connected to the Covid-19 situation. The assessment was presented to the IIHF Council at the meeting in March 2021 and to the congress in June 2021.

5.) View of the upcoming Business Year

As the worldwide development of the Covid-19 situation will be difficult to predict also for the upcoming season 2021/2022 we have to expect another challenging business year. Additionally, to the uncertainty regarding the pandemic situation and the regular IIHF championship program, the season 2021/2022 will be exceptional due to the special challenges with the elections at the 2021 Semi Annual Congress, where a new President and a new Council will be elected; and the 2022 Olympic Winter Games which are scheduled for February 2022 in Beijing. Each of these events have to be checked according to the respective existing governmental Covid-19 rules of all at the events involved parties. As these parameters will change almost on a weekly basis depending on the pandemic situation in each involved country, also the planning of the upcoming season events and consequently the necessary financial resources will be extremely challenging.

6.) Extraordinary Events

The 2021 IIHF World Championship was supposed to be played in Minsk (Belarus) as main venue and Riga (Latvia) as second venue. Due to the unstable Covid-19 situation in Belarus the IIHF Council decided in February 2021 to re-allocate the Championship and to play with all 16 teams in Riga only. Due to the late decision on the re-allocation and the strict measurements of the Latvian government regarding spectators, the IIHF and the Latvian Organizing Committee had a close cooperation on the organizational but also on the financial side.

The 2021 IIHF Women's World Championship scheduled for April 2021 in Halifax was canceled by the government of Nova Scotia one day before the departure of the teams to Canada. The IIHF together with Hockey Canada tried to find an alternative in order that the Championship did not have to be canceled definitely and it was agreed with all involved parties to play the Championship in August 2021 in Calgary.

IIHF

Financial Report

Season 2020/2021

1. Balance Sheet

Balance as per June 30, 2021

ASSETS	Appendix	30.06.2021	30.06.2020
Liquid Funds	4.3.1.	28 993 828.29	31 396 263.20
Receivables	4.3.2.	9 976 335.44	1 500 481.38
Other Short Term Receivables	4.3.3.	426 499.70	537 465.42
Inventory	4.3.4.	36 171.90	38 323.70
Accruals	4.3.5.	493 097.16	496 836.10
Total Current Assets		39 925 932.49	33 969 369.80
Financial Assets	4.3.6.	12 574 536.65	12 599 636.15
Investments	4.3.6.	1 475 200.00	1 475 200.00
Fixed Assets	4.3.7.	40 000.00	19 750.00
Total Capital Assets		14 089 736.65	14 094 586.15
TOTAL ASSETS		54 015 669.14	48 063 955.95
LIABILITIES	Appendix	30.06.2021	30.06.2020
Trade Account Payables	4.3.8.	9 131 128.84	4 297 531.39
Other Short Term Debts	4.3.9.	148 419.65	16 966.65
Deferrals	4.3.10.	6 927 354.03	1 160 226.78
Total Short Term Debts		16 206 902.52	5 474 724.82
Provisions	4.3.11.	1 046 529.66	964 090.16
Total Long Term Debts		1 046 529.66	964 090.16
Growing the Game Fund		5 553 051.68	4 890 802.99
Championship Insurance Fund		2 688 400.68	3 276 378.49
Event Cancellation Fund		6 000 000.00	1 000 000.00
Total Earmarked Funds	4.6.	14 241 452.36	9 167 181.48
IIHF General Fund		20 000 000.00	20 000 000.00
Retained Earnings		2 520 784.60	12 457 959.49
Total Equity Capital	4.7.	22 520 784.60	32 457 959.49
TOTAL LIABILITIES		54 015 669.14	48 063 955.95

2. Profit and Loss Statement

Profit and Loss Statement Season 2020 - 2021

	Appendix	Season 2020/2021	Season 2019/2020
Marketing Contracts	4.4.1.	29 650 000.00	0.00
Olympic Income	4.4.2.	232 632.67	488 135.13
Championship Income	4.4.3.	3 283 921.77	1 057 024.11
Sponsor's and Suppliers	4.4.4.	1 253 965.00	418 877.41
MNA Related Income	4.4.5.	1 293 300.00	1 575 500.00
Other Income	4.4.6.	2 005 212.52	262 322.34
Insurance reimbursement	4.4.6.	83 086.69	22 850 000.00
Net Income		37 802 118.65	26 651 858.99
Championship Costs	4.4.7.	-31 446 818.42	-16 259 132.23
Olympic Tournament Program Costs	4.4.8.	-19 375.48	-751 383.66
Club Competition Program Costs	4.4.9.	-2 350.00	-606 256.77
Committees Program Costs	4.4.10.	-486 147.39	-1 573 207.96
IIHF Congress Costs	4.4.11.	-95 929.79	-800 015.57
IIHF Council Costs	4.4.12.	-701 325.03	-661 621.04
Personnel Costs	4.4.13.	-4 686 029.28	-5 044 188.33
Operational Costs	4.4.13.	-5 199 221.89	-5 104 166.24
Total Operating Costs		-42 637 197.28	-30 799 971.80
Depreciations	4.4.14.	0.00	0.00
Financial Costs	4.4.14.	-1 579 957.81	-1 350 587.91
Financial Income	4.4.14.	1 494 392.97	1 484 954.96
Total Depreciation and Financial Administration		-85 564.84	134 367.05
Extraordinary Costs	4.4.15.	-976 463.61	-724 525.35
Extraordinary Income	4.4.15.	959 932.19	706 965.25
Total Extraordinary Costs/Income		-16 531.42	-17 560.10
Total Earmarked Funds	4.6.	-5 000 000.00	-1 000 000.00
Net Result		-9 937 174.89	-5 031 305.86

3. Cash Flow

Cash Flow Analysis Season 2020 - 2021

in CHF 1'000	Season 2020/2021	Season 2019/2020
Net Result	-9 937	-4 031
Depreciations	39	22
Value Adjustments	0	0
Decrease (Increase) Receivables	-8 476	105
Decrease (Increase) Other Short Term Receivables	111	-232
Decrease (Increase) Inventory	2	3
Decrease (Increase) Accruals	4	220
Increase (Decrease) Payables	4 834	-171
Increase (Decrease) Short Term Debts	131	-232
Increase (Decrease) Deferrals	5 767	618
Increase (Decrease) Provisions	82	147
Operational Cash-Loss	-7 443	-3 550
Increase of Investments / Financial Assets	0	0
Decrease of Investments / Financial Assets	25	123
Purchase of Fixed Assets	-59	0
Sale of Fixed Assets	0	0
Cash Flow out of Investments	-34	123
Decrease of the Funds	0	-676
Increase of the Funds	5 074	174
Cash Flow out of Financial Transactions	5 074	-502
Cash Flow Balance	-2 403	-3 929
Balance Liquid Funds 01.07.	31 396	35 326
Cash Flow	-2 403	-3 930
Balance Liquid Funds 30.06.	28 993	31 396
Movement Liquid Funds	-2 403	-3 930

4. Appendix

4.1. General Information

Principle	Explanation
General Information	<p>The IIHF, founded 1908 in Paris, is the governing body of international ice hockey. The IIHF features 81 member associations, each of which is the national governing body of the sport in its nation.</p> <p>The IIHF establishes the international rules, runs numerous development programs and presides over ice hockey in the Olympic Games and over the IIHF World Championships at all levels, men, women, juniors U20, U18 and women U18.</p>
Legal Form and Place of Business	The IIHF is a registered non-profit association and legally based in Zurich, Switzerland
Number of Full Time Employees	The IIHF has an average number of 27 full time and a total of 29 employees

4.2. Important accounting and valuation principles

Principle	Explanation
Accounting Principles	These financial statements were prepared in accordance with the requirements of Swiss legislation, in particular the articles respecting commercial accounting and financial reporting contained in the Swiss Code of Obligations (Arts. 957 to 962)
Estimates and Assumptions of the Board of Directors (IIHF Council)	The financial reporting requires the IIHF Council to make estimates and assumptions which may have an impact on the level of the reported assets and liabilities as well as contingent liabilities at the balance sheet date, but also expenses and income in the reporting period. In this regard the Board of Directors decides at its own discretion whether to use of any existing legal leeway respecting valuation and accounting or not. In line with the principle of prudence, write-offs, valuation adjustments and provisions may be thereby made for the benefit of the company to an extend greater than required by the business.

Foreign Currencies	The financial statement is calculated and prepared in Swiss Francs. Transactions in foreign currencies during the season (mainly USD and EUR) have been converted with a periodically adjusted exchange rate. Liquid Funds, Receivables and Payables in foreign currencies have been converted at the balance sheet date with the year-end exchange rate valid for June 30. A possible exchange rate gain or loss is booked in the profit and loss statement.
Liquid Funds	The liquid funds include cash, bank accounts and short-term deposit with a time span of a maximum of 6 months. The accounts are with the UBS AG, the Zürcher Kantonalbank and the Royal Bank of Canada. Also included are the earmarked accounts with the Zürcher Kantonalbank for the Growing the Game Fund.
Receivables	Receivables were valued based on nominal value less any impairment. Any necessary valuation allowances for specific bad debts were made for receivables at risk. A provision for doubtful accounts has been booked.
Inventory	The Inventory consists of technical equipment, promotional items and trophies (Replicas) and is carried at cost of acquisition. The distribution of promotional items and the use of the trophies are booked according to the FIFO-Method (First In – First Out).
Financial Assets	The financial assets consist of long-term assets and loans with a time span of more than 12 months. The financial assets are stated at the nominal amount.
Investments	The IIHF is the only shareholder of the IIHF Parkring AG and a 12% Shareholder of the Champions Hockey League (CHL) AG. The investments are assessed at the acquisition value.
Fixed Assets	Fixed assets are depreciated directly. Depreciations are based on the straight-line method.
Income / Realization of profit	Income is mainly realized according to the marketing contracts, the contribution from the IOC and the contracts with several stakeholders (NIKE, Suppliers, Organizing Committees and others). The respective fees are charged according to the individual contractual terms.
Leasing Business	Existing leasing contracts are not shown in the balance sheet but the expenditures as lessee are included in the profit and loss in accordance with the accruals concept.

4.3. Details and Explanation to the Balance Sheet

4.3.1. Liquid Funds

		30.06.2021		30.06.2020
		OC	CHF	CHF
Cash	CHF		4'000	4'000
UBS Current Accounts	CHF		6'138'876	3'768'627
UBS Deposit Account	CHF		0	2'000'000
ZKB Current Account CHF	CHF		672'658	668'103
UBS Current Account USD	USD	5'454'846	5'045'733	10'532'069
UBS Deposit Account USD	USD	10'007'875	9'257'284	7'106'625
UBS Current Account EUR	EUR	134'560	147'601	159'115
UBS Current Account CAD	CAD	2'786'708	2'079'046	2'178'694
RBC Current Account CAD	CAD	128'113	95'579	88'226
Earmarked Accounts				
ZKB Growing the Game	CHF		5'553'052	4'890'803
Total	CHF		28'993'828	31'396'263

4.3.2. Receivables

		30.06.2021	30.06.2020
Receivables MNA		2'495'632	837'527
Receivables Third Parties		8'175'703	1'357'954
Provision for Bad Debtors		-695'000	-695'000
Total		9'976'335	1'500'481

4.3.3. Other Short-Term Receivables

	30.06.2021	30.06.2020
VAT Receivables	0	0
Withholding Taxes	8'058	94'808
Advance Payments	416'192	416'351
Clearing Accounts	2'250	3'000
Clearing Supplier Pool VIK	0	23'306
Total	426'500	537'465

The main parts of the advance payments are deposits for accommodation and services at the 2021 IIHF Semi Annual Congress in St. Petersburg.

The clearing accounts are used for the settlement of the payroll taxes with the social insurance institution which will be done by the end of the calendar year.

4.3.4. Inventory

	30.06.2021	30.06.2020
Promotional Items (Gifts)	31'231	33'383
Trophies (Replicas)	4'941	4'941
Total	36'172	38'324

4.3.5. Accruals

There are two types of Accruals:

- Invoices received in the actual season referring to events, projects or services in the next season
- Income which belongs to the actual season but can only be invoiced in the upcoming season

The main part of the accruals is based on insurance premiums invoiced in the Season 2020/2021 but with a runtime until spring 2022 or longer and already invoiced contractual IT service fees for the period of July/August/September.

4.3.6. Financial Assets and Investments

	30.06.2021	30.06.2020
Loan IIHF Parkring AG	12'250'000	12'250'000
Other Long-Term Loans	324'537	349'636
Total Financial Assets	12'574'537	12'599'636

Other Long-Term Loans are interest free loans to different MNA's to cover a liquidity shortfall or to support a financial restructuring of the respective Federation. Loans have been granted to ARM, FRA, ISR, POL and SLO.

	30.06.2021	30.06.2020
Investment Parkring AG	1'000'000	1'000'000
Investment CHL AG	475'200	475'200
Total	1'475'200	1'475'200

a) IIHF Parkring AG

The IIHF is holding 100% of the share-capital of the IIHF Parkring AG which is the owner of the property and the buildings at the Brandschenkestrasse 48/50 in Zurich. To finance the purchase of the property and the construction of the office building the IIHF granted a long-term loan in 2002 to the IIHF Parkring AG. The loan is equivalent to a mortgage and the interest is fixed at 1.5 % p.a.

b) Champions Hockey League (CHL) AG

The CHL AG is running the Champions Hockey League which has newly started in August 2014. The IIHF is holding 12% of the share-capital in the value of CHF 475'200. Due to Covid-19 the season 2020/2021 was not played and therefore, the CHL closed the financial year with a loss. Due to the loss the actual value of the investment is around CHF 350'000. As this was hopefully an exceptional situation, we have not adjusted the value of the investment in our books.

4.3.7. Fixed Assets

	30.06.2021	30.06.2020
Technology Hardware	40'000	19'750
Total	40'000	19'750

The Technology Hardware mainly includes the Congress equipment (Tablets etc.) and equipment for the new streaming studio at the IIHF headquarters. The equipment was calculated to be written off within 3 seasons.

4.3.8. Trade Account Payables

	30.06.2021	30.06.2020
Payables to MNA's	5'181'078	3'154'099
Payables Third	3'950'050	1'143'432
Total	9'131'129	4'297'531

The main part of the payables has been paid in July and August 2021. The balance as per 22 August 2021 is CHF 1'751'332.

4.3.9. Other Short-Term Payables

	30.06.2021	30.06.2020
VAT Payables	0	0
Clearing Accounts	36'125	16'967
Clearing Supplier Pool VIK	112'295	0
Total	148'420	16'967

The clearing accounts are used for the settlement of the payroll taxes with the social insurance institution as well as for the source taxes with the tax authorities which will be done by the end of the calendar year.

The clearing account Supplier Pool VIK is used as controlling tool for the fulfilment of the contractual obligations of the suppliers in regard of the delivery of Value in Kind.

4.3.10. Deferrals

	30.06.2021	30.06.2020
Accrued Expenses	6'493'310	976'183
Accrued New Media Project Costs	434'044	184'044
Total	6'927'354	1'160'227

There are two types of accrued expenses:

- Expenses which are originated in the actual season but can only be invoiced in the upcoming season
- Income received in the actual season but is referring to an event, project or service in the upcoming season

The main amount of the accrued expenses is based on costs which are concerning the Season 2020/2021, but the respective invoices haven't been sent in on time. Furthermore, provisions for the postponed Women's World Championship and possible additional costs regarding the World Championship in Riga are included as well. Therefore, the accrued expenses are significantly higher than last year.

The accrued new media project costs are expected expenditures for new media projects which haven't been invoiced yet.

4.3.11. Provisions

Provisions have been built for possible expenses which occur in the future but have their origin in the season when they were built. The provisions booked are for the severance payment to staff members and for possible Council Costs. The severance payment will be paid out if an employee is leaving the IIHF after a minimum employment of 10 years.

4.6.. Earmarked Funds

The Growing the Game Fund and the Championship Insurance Fund are not included in the regular IIHF Funds as their intended use of the fund is clearly defined. (for details see also page 33)

Additionally, we have established the Event Cancellation Fund on which the intended use of the fund will be clearly defined as well.

4.4. Explanation to the Profit and Loss Statement

4.4.1. Marketing Contracts

	2020/2021	Budget	2019/2020
Contractual Fee	22'000'000	22'000'000	0
Signing Fee	750'000	750'000	0
Upfront Contribution	5'350'000	5'350'000	0
Asian Development Fee	600'000	600'000	0
Digital Archive Fee	250'000	250'000	0
Digital Platform Fee	500'000	500'000	0
Project Fund	200'000	200'000	0
Growing the Game Fund	0	0	0
Total	29'650'000	29'650'000	0

4.4.2. Olympic Income

	2020/2021	Budget	2019/2020
OG Contribution	0	0	0
OG Cost Contribution IOC	27'033	0	270'353
OG Cost Contribution OC	0	45'000	20'782
OG IT Result Services	141'200	245'000	87'700
Development Support	64'400	70'000	69'300
AIOWF Support	0	40'000	40'000
Total	232'633	400'000	488'135

OG Cost Contribution OC

The cost contribution IOC is a final payment related to the 2020 Youth Olympic Games, Lausanne.

The preparation for the 2022 Olympic Winter Games in Beijing has already started. Several site visits have been planned and the Beijing Organizing Committee was supposed to cover the flight costs of the Technical Delegates for these visits. Due to Covid-19 no visits have taken place.

OG IT Result Services

For the Youth Olympic Games and for the Olympic Winter Games the statistic system of the IIHF will be used. To fulfil the requirements of the IOC on result and statistic services, the software has to be developed and adjusted continuously. The costs for this development work will partly be covered by Swiss Timing.

IOC / AIOWF Development Support

Olympic Solidarity and the AIOWF is funding the IIHF for global development initiatives. The funding from AIOWF was not paid until 30.06.2021.

4.4.3. Championship Income

	2020/2021	Budget	2019/2020
WM Organizer Fee	0	1'500'000	0
WM Organizer Fee share for insurance coverage	0	-1'000'000	0
WM Other Income	105'886	800'000	-9'814
WM Website Sharing	0	150'000	0
WM App-Sharing	27'500	55'000	27'758
WM20 Organizer Fee	3'042'771	1'125'000	900'000
Other Income	7'165	15'000	10'320
Bidding Fees	0	0	0
Broadcasting Rights	100'600	105'000	128'760
Total	3'283'922	2'750'000	1'057'024

Due to the re-allocation of the World Championship and the ban of spectators the fee which was supposed to be paid by the organizer of the 2021 IIHF Ice Hockey World Championship has been waived.

The contract with Hockey Canada covers the World U-20 Championship as well as the World Women Championship. Due to special arrangements, Hockey Canada could generate an extra profit and the IIHF received the contractual share accordingly.

4.4.4. Sponsor's and Suppliers

	2020/2021	Budget	2019/2020
Nike Contract	1'105'825	1'215'000	1'205'325
Nike Correction contractual fee	0	0	-873'861
Supplier Pool Contracts	148'140	150'000	87'413
Total	1'253'965	1'365'000	418'877

The income is according to the existing contracts with Nike and the actual Supplier Pool (Warrior, Sport Maska, Bauer Hockey, INA, True and Oakley).

4.4.5. MNA Related Income

	2020/2021	Budget	2019/2020
Transfer Fees	1'212'300	1'340'000	1'377'300
Membership Fees	81'000	81'000	81'000
Affiliation Fees	0	0	15'000
Game Official Licenses	0	49'000	102'200
Fines on Violation	0	30'000	0
Total	1'293'300	1'500'000	1'575'500

The administration fee per transfer has been fixed at CHF 300.00 and 4'041 transfers have been approved during the season.

The Membership Fee is fixed with CHF 1'000.00 per year. For new members a one-time payment of CHF 3'000.00 as affiliation fee is due.

With the cancellation of the main part of our championships, only a limited amount of game officials was assigned. Therefore, we decided to waive-off the license fees for the season 2020/2021.

No fines have been imposed during the season 2020/2021.

4.4.6. Other Income

	2020/2021	Budget	2019/2020
Publication Sales	961	5'000	3'722
Rule Book Sales	0	0	600
Other Income	19'602	50'000	11'822
Reimbursements MNA's and Thirds	2'008'629	50'000	368'325
Insurance Reimbursement	83'087	0	22'850'000
Loss on Debts	-23'980	-100'000	-122'146
Total	2'088'299	5'000	23'112'323

The other income includes different reimbursement of costs by third parties, footage license fees, sales of additional medals to CC participants etc.

The reimbursement MNA's and Thirds includes all the extra costs of the participating teams and other stakeholders for accommodation and covid-19 measurements during the World Championships as well as the accommodation costs for delegates and other stakeholders at the Annual Congress in Riga.

Several overdue invoices had to be written off. Despite the fact that we have them taken out of the books, we will continue to demand the payment from respective debtors.

4.4.7 Championship Costs

a) Championship Overhead Costs

The overhead costs are including all costs related to the management of the IIHF Ice Hockey World Championships on all levels and divisions:

	2020/2021	Budget	2019/2020
Event Assistance and Management	1'148'846	3'285'000	857'441
Game Officials	872'786	1'675'000	490'288
Medical Services (incl. Doping Control)	206'456	570'000	277'699
Uniforms, Equipment and Material	169'977	745'000	471'521
Hospitality and Guest Management	7'560	600'000	47'753
Total	2'405'625	6'875'000	2'144'702

Due to the cancellation of all lower division Championships, the actual overhead costs are under budget.

b) IIHF Ice Hockey World Championship

	2020/2021	Budget	2019/2020
Development Support	6'570'000	7'300'000	7'029'000
Travel Support	634'500	950'000	0
Organizational Costs	15'374'642	0	0
Total	22'579'142	8'250'000	7'029'000

The 2021 IIHF Ice Hockey World Championship had to be re-allocated due to the Covid-19 pandemic situation. Latvia, which was originally the co-host, had to take over the whole championship. The Covid-19 measurements by the Latvian Government did not allow to have spectators in the arenas and therefore, the only income source for the organizing committee has been omitted and the Latvian Federation as organizer was not able to bear the costs for the whole organization. Therefore, the IIHF agreed to take over a main part of the organizational costs. A part of the total amount of CHF 15.4 Mio. has been charged to different MNA's and third parties (approx. CHF 2.0 Mio).

c) Other Championships

At all the other IIHF Championships we are supporting the Organizers with a lump sum and we pay travel support to the participants. Additionally, on the senior level the participating teams will get a development support according to their ranking.

	2020/2021	Budget	2019/2020
Senior – all Divisions Development Support	0	400'000	653'400
Due to the cancellation of all Championships on the Senior level no development was paid			
WM20 – Top Division Profit Share to Teams	278'300	0	0
Senior – all Divisions Organizer Support	0	1'302'000	628'650
Senior – all Divisions Travel Support	0	535'000	0
WM20 – all Divisions Organizer Support	0	1'050'000	1'633'500
WM20 – all Division Travel Support	0	434'000	514'800
WM18 – all Divisions Organizer Support	810'000	1'500'000	742'500
WM18 – all Divisions Travel Support	178'200	665'000	0
WW – all Divisions Organizer Support	419'250	1'025'000	693'000
WW – all Divisions Travel Support	543'300	617'000	157'905
WW18 – all Divisions Organizer Support	0	942'000	950'400
WW18 – all Divisions Travel Support	0	405'000	355'410
Special reimbursement all Championships	4'233'000	0	755'865
Total	6'462'050	8'875'000	7'085'430

The top divisions on the U20, U18 and Women categories have been played and therefore the organizer and travel support has been paid. For the Women's and Men's U-18 Championship an additional support has been granted.

Due to Covid-19 lower division tournaments on all categories and all Women's U-18 tournaments have been canceled and therefore no organizer- or travel support was be paid. The Council has decided to pay to all participants of the canceled tournaments a lump sum of USD 25'000.00 per team registered.

4.4.8. Olympic Tournament Program

	2020/2021	Budget	2019/2002
OWG – Qualification	0	300'000	178'348
Youth Olympic Games	0	0	498'112
Olympic Winter Games	19'375	130'000	74'924
Total	19'375	430'000	751'384

The remaining Olympic Qualification tournaments were postponed to the 2021/2022 season

The pandemic had an influence on the preparation for the 2020 Olympic Winter Games in Beijing. Due to travel restrictions and other measurements one site visit of the Technical Delegates had to be canceled and therefore, the actual costs are lower than budgeted.

4.4.9. Club Competition Programs

	2020/2021	Budget	2019/2020
Club Competition	2'350	675'000	606'257

The Club Competition Program contains the Continental Cup only and usually the IIHF is covering the costs of the On- and Off-Ice Officials (Travel, Allowances), is supporting the organizer with a lump sum and paying a development support to the participating teams according to their ranking in the respective group stage. The Continental Cup 2020/2021 was completely canceled due to the Covid-19 pandemic.

4.4.10. Committees and Project Costs

	2020/2021	Budget	2019/2020
IIHF Camps	0	0	309'368
Hall of Fame Induction	112'521	130'000	35'382
Asian Committee	0	570'000	284'701
Coaching Committee	17'570	145'000	61'343
Competition Committee	6'818	40'000	33'383
Development Committee	34'618	210'000	86'032
Social and Environment	6'009	65'000	34'160
Event Committee	66	40'000	19'999
Ethics and Integrity	400	0	921
Facilities Working Group	104'322	165'000	54'164
Finance Committee	13'392	25'000	29'024
Historical Committee	0	50'000	26'709
Legal Committee	825	170'000	68'190
Medical Committee	31'352	230'000	139'914
Officiating Committee	109'581	470'000	257'091
Women's Committee	31'992	230'000	31'472
Disciplinary Committee	14'431	90'000	27'187
Player Safety Group	0	40'000	2'000
Athletes Committee	0	50'000	0
TV/New Media	2'250	80'000	72'167
Total	486'147	2'800'000	1'573'208

All committees were affected by Covid-19. Most of the meetings have been arranged virtually and most of the projects planned had to be canceled, interrupted or postponed due to the Covid-19 pandemic.

4.4.11. Congress Costs

	2020/2021	Budget	2019/2020
Semi Annual Congress	8'149	225'000	747'136
Annual Congress	87'781	75'000	52'880
Total	95'930	300'000	800'016

The 2020 Semi Annual Congress had to be canceled due to the Covid-19 pandemic.

The Annual Congress was held during the IIHF Ice Hockey World Championship in Riga. The IIHF is covering the operational costs such as meeting room rental, translation services, technical equipment and installations, document printing and the coffee and lunch break services. Due to additional Covid-19 measurements the costs were a little higher than budgeted.

4.4.12. Council Costs

	2020/2021	Budget	2019/2020
General Costs	407'183	550'000	282'652
Travel / Accommodation	177'926	300'000	271'973
Other / Representation	116'216	150'000	106'996
Total	701'325	1'000'000	661'621

On the council accounts the allowances, travel, accommodation and operational costs related to the council meetings. Additionally, to the meetings at the Semi-Annual and the Annual Congress (included in the Congress costs), usually 2 to 3 Council meetings are held per season. Due to Covid-19 most of the physical meetings have been canceled and have been replaced by videoconferences. Due to the special circumstances with the pandemic situation nearly every 2 week a council call was held. The Council members will be reimbursed with a daily allowance of CHF 400.00 each. It was agreed to pay the daily allowance also for the videoconferences.

Beside the daily allowances and travel / accommodation costs of Council members, also the fixed allowances, the travel and accommodation costs of the President and the General Secretary for different meetings and assignments, as well as the volunteer gifting for the different Championships, the IIHF Christmas present and other merchandising goods (Pins etc.) are included in these accounts.

4.4.13. Personnel and Operational Costs

	2020/2021	Budget	2019/2020
Personnel Costs	4'686'029	5'330'000	5'044'188

The personnel costs are including all salaries, as well as all mandatory social insurance, health and accident insurance and pension fund insurance premiums of all IIHF staff members (30 employees). Included are also the salaries and social insurance costs for the President and the General Secretary.

	2020/2021	Budget	2019/2020
Facility Expenses	846'800	850'000	832'370
Car Pool	186'788	190'000	179'849
Insurances	884'193	860'000	810'969
Energy Supply	56'988	60'000	52'962
Administration Costs	158'922	290'000	227'353
Financial and Legal Consultancy	68'183	130'000	111'287
Technology Costs incl. New Media Projects	2'003'641	2'650'000	1'646'283
PR and Marketing Costs	238'036	300'000	215'992
Communication Costs	131'973	260'000	118'087
Transfer of Knowledge and Education	55'979	165'000	137'443
Contractual Expenses	400'000	550'000	550'000
Miscellaneous Costs	167'719	350'000	221'571
Total	5'199'222	6'655'000	5'104'166

a) Facility Expenses

Facility expenses are:

- Rental fee for the property and building to be paid to the IIHF
- Parking AG
- Office cleaning services
- Gardening and housekeeping material and services
- Security services and alarm system maintenance

b) Carpool

The IIHF President, the General Secretary and the IIHF Directors are provided with a car for business and private use. The IIHF takes over the leasing- and the maintenance and insurance costs.

c) Insurances

Property and Liability insurance	Coverage of fire- and water damages, housebreaking and theft
Representatives on duty	Coverage of medical treatment, theft and other damages for all IIHF representatives assigned to IIHF events, tournaments and meetings
E&O Liability Insurance	Coverage of third-party claims for compensation of pure financial losses resulting from IIHF's operational activities errors or omissions are deemed to be mistakes, wrongful acts or breaches of duty, which cause pure financial loss to a third
Player Support Insurance	Coverage of possible financial damages if a player is getting injured whilst he is on international duty with his senior National Team (incl. games, practice, travel)
D&O Insurance	Coverage for claims made for compensation of pure financial losses resulting from wrongful acts committed or alleged. Qualified as insured persons are especially all board members on IIHF's executive and/or supervisory board
Event Cancellation Insurance	Coverage to be provided for contractual guaranteed revenues from the contracts with the marketing partner and Hockey Canada in case an event cannot take place.
Liability Insurance	Coverage of third-party claims being based on legal liability provisions resulting from property damages and bodily injuries
Cyber Risk Security Insurance	Coverage of damage created by hacker attack or other cyber security risks

d) Energy Supply

The accounts are including the electric power and the natural gas consumption as well as the waste disposal.

e) Administration Costs

The administration costs mainly contain the expenditures for office supplies, stationary, subscription costs for newspapers and magazines, phone costs (fix-line and mobile), mail and courier service fees.

f) Financial and Legal Consultancy

The honorarium of the external auditors, expenditures for different meetings with the internal auditors and the treasurer as well as honorarium and service fees for external legal and tax consultancy are included in this account group.

g) Technology incl. New Media Projects

Besides the regular IT expenses for hosting fees, server maintenance, soft- and hardware, e-mail services and webpage design and maintenance, the IIHF Technology department is also responsible for the development and maintenance of the statistic (Hydra) and accreditation (Hermes) system for all IIHF Championships and the Olympic Winter Games.

In the area of new media, a lot of projects have been planned and implemented. Usually, part of the costs is covered by our marketing contract (Digital Archive, Digital Platform).

Nevertheless, some of the planned projects have been followed up and it was agreed with Infront to launch the Esports Fan Championship which turned out to be a successful initiative.

h) Marketing and Communication

The different marketing projects have been handled very cost efficiently and include market research, sponsor relationship and TV/Archive projects and activities.

The communication costs include the updating and maintenance of the IIHF Website (editorial), as well as the production (design, layout, photos, printing) of the IIHF publications as Annual Report, Guide & Record Book etc.

i) Transfer of Knowledge (TOK) and Education

The Transfer of Knowledge program includes several workshops to make sure organizers get the best possible support, video conferences, site visits, online planning and sharing tools, debriefing and transfer of knowledge from past and current to future hosts of the biggest annual winter sports event. This in addition to a number of regulatory documents that model the structure and needs for a World Championship.

Besides the Transfer of Knowledge program, the IIHF offers additional educational programs on a yearly basis, mainly the education seminar for all result managers as well as the Transfer System Workshop for MNA representatives.

j) Contractual Agreements

Vierumäki Agreement

The contractual agreement between the IIHF and the Vierumäki Sport Institute has expired and was not prolonged yet.

Hockey Hall of Fame Toronto

According to the contractual agreement between the IIHF and the Hockey Hall of Fame, we have to pay a yearly fee for event photography services and investments in the revitalization of the International Zone in the Hall of Fame. Due to the cancellation of several tournaments part of the yearly fee can be used for upcoming events or other projects with the HHOF.

k) Miscellaneous

The miscellaneous costs include the fees, legal services and meeting costs related to the trademark registration of different IIHF logos (Championships etc.) and expenses for events, meetings and projects which are not directly related to any IIHF Championships, committee projects or official IIHF events. Also included are the service fees of the Fraud Detection System.

4.4.14. Depreciation and Financial Administration

	2020/2021	Budget	2019/2020
Depreciation	0	0	0
Financial Costs	1'579'958	535'000	1'350'588
Financial Income	1'494'393	800'000	1'484'955

a) Depreciation

These are value adjustments due to the abrasion on building and property investments. As all possible investments in the building and property are done by the IIHF Parkring Corp. also the depreciations are in the books of the IIHF Parkring Corp.

b) Financial Costs

Financial costs are mainly bank service fees and exchange rate losses. According to the accounting regulations we have to declare the exchange rate loss and gain separately.

c) Financial Income

The financial income mainly includes the interests for the loan to the IIHF Parkring AG, interests out of the optimization of the cash management and exchange rate gains.

As already mentioned above, the exchange rate loss and the gain have to be booked separately. The net balance comes to an exchange rate loss of CHF 290'008. The main part of the loss is due to value adjustments on our USD assets caused by periodical exchange rate adaptations.

4.4.15. Extraordinary Result Sum

	2020/2021	Budget	2019/2020
Non-IIHF Events Costs	106'562	360'000	129'064
Extraordinary Costs	869'902	100'000	595'461
Total Costs	976'464	460'000	724'525
Non-IIHF Events Income	106'562	360'000	151'037
Extraordinary Income	853'371	100'000	555'928
Total Income	959'933	460'000	706'965

Non-IIHF Events

Champions Hockey League	Since March 01, 2017 the CHL is based in Zug and therefore, the rental and service agreement has been terminated by the end of February 2017. The IIHF is still involved in CHL operations thru the Referee exchange program.
Asian Winter Games	The IIHF provides consultancy services and assigns the Game Officials. The last Asian Winter Games 2017 were played in Japan.
Winter Universiade	The IIHF provides the same services to the Winter Universiade.

Extraordinary Costs / Income

Expenses and income which are not related to any operational transactions or which are related to previous seasons. Included are also adjustment accounts used for transitions of expenses and income which are balanced (In and Out amounts).

	Costs		Income
Miscellaneous Expenses	20	Miscellaneous Income	5'017
Costs related on previous seasons	25'157	Income related to previous seasons	3'628
Technical accounts	844'725	Technical accounts	844'725
Total	869'902		853'370

The miscellaneous expenses are special contributions to the professional education fund invoiced by the social security institution and correction and interests on the VAT and withholding taxes.

The miscellaneous income is mainly the fee paid by the tax authorities as compensation for the administrative expenses on the settlement of the source taxes, profit share and reimbursements from insurance companies and other small reimbursements.

The costs related to previous seasons are mainly due to the late receipt of invoices related to different 2020 Championships and events as well as adjustments and corrections due to the findings of the auditors.

4.5. Other specifications not obvious in the balance or the profit and loss statement

4.5.1. Leasing Duties

The leasing debts of the IIHF (Carpool) are either running out or are possible to give notice within twelve months.

4.5.2. Essential liabilities to pension schemes

On June 30, 2021 no liabilities were due to the pension insurance institution (Swiss Life AG).

4.5.3. Assets under retention of title

The Growing the Game Funds in the amount of CHF 5'553'051.68 are earmarked and are not on discretionary accounts.

4.5.4. Consistency of the report and validation

The report is done according to the financial reporting legislation. The classification of the Growing the Game Fund variances has been adjusted compare to the previous financial report for the business year 2019/2020.

4.5.5. Significant events after the date of balance

No significant events occurred between the date of the balance sheet and the date of approval of the financial statements by the Board of Directors (Council) that could affect the informative value of the 2020/2021 financial statements or would require disclosure at this point.

4.5.6. Honorarium for audit and other services

	2020/2021	2019/2020
Audit Services	35'000	35'000

4.6. Earmarked Funds

Growing the Game Fund

Balance as per July 01, 2020		4'890'803
Allocation to the Fund:		
Contractual Contribution 2020/2021	250'000	
Interests / Dividends on Portfolio	15'588	
Profit on Portfolio assessment	441'052	706'640
Withdrawal of the Fund		
Project Support Season 2020/2021	0	
Portfolio Management Fees	44'391	
Loss on Portfolio assessment	0	-44'391
Balance as per June 30, 2021		5'553'052

Insurance Fund

Balance as per July 01, 2020		3'276'379
Allocation to the Fund:		
Organizer Fee WM 2021	0	
Insurance premium invoice to MNA	167'942	167'942
Withdrawal from the Fund		
Insurance Premium Players under Contract	-455'632	
Insurance Premium free Agent Players	-132'346	
Insurance Premium not covered by IIHF	-167'942	-755'920
Balance as per June 30, 2021		2'688'401

The usage of the insurance fund is clearly defined. The fund can only be used to cover the NHL Player's insurance costs up to a maximum of CHF 20'000.00 per player for participating at IIHF Events. If the maximum amount should be increased, it has to be decided and approved by the IIHF Council.

Event Cancellation Fund		
Balance as per July 01, 2020		1'000'000
Allocation to the Fund:		
Yearly allocation to the fund	5'000'000	5'000'000
Withdrawal from the Fund		
Coverage of event cancellation costs	0	0
Balance as per June 30, 2021		6'000'000
IIHF Earmarked Funds		Balance
Growing the Game Fund		5'553'052
Insurance Fund		2'688'400
Event Cancellation Fund		6'000'000
Total Earmarked Funds as per 30.06.2021		14'241'452

4.7. IIHF Funds (Equity Capital)

Proposal to the Congress for the allocation of the yearly result

IIHF Retained Earnings		
Balance as per July 01, 2020		12'457'959
Allocation to the Retained Earnings		
General Fund withdrawal	0	
Gain for the season	0	
Withdrawal from the Retained Earnings		
General Fund allocation	0	
Loss for the season	-9'937'175	
Retained Earnings as per June 30, 2021		2'520'785

IIHF Equity Capital before allocation of the result	Balance
General Fund	20'000'000
Retained earnings	12'457'959
Equity Capital as per July 01, 2020	32'457'959
IIHF Equity Capital after result allocation	Balance
General Fund	20'000'000
Retained earnings	2'520'785
<hr/> Total Equity Capital	<hr/> 22'520'785